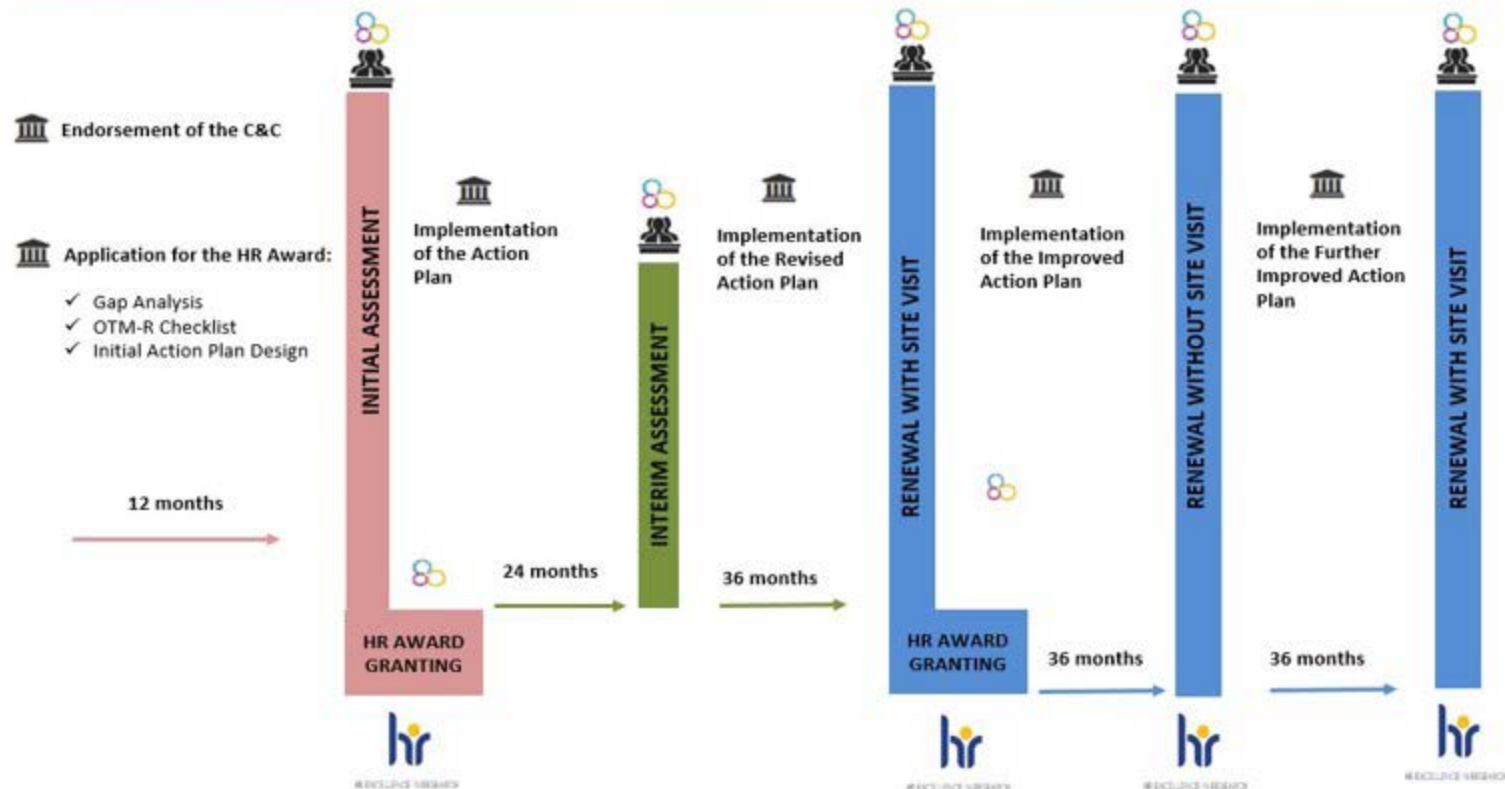


## INITIAL PHASE

## IMPLEMENTATION PHASE

## AWARD RENEWAL PHASE



HRS4R – from PROGRESS to QUALITY



Institution



European Commission



External Experts